

### **DEFECTS**

Efforts caused by rework, scrap, and incorrect information.



### **OVER PRODUCTION**

Production that is more than needed or before it is needed.



### **WAITING**

Wasted time waiting for the next step in a process.



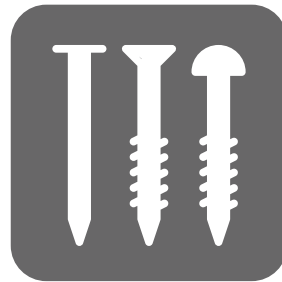
### **NO REGARD FOR PEOPLE'S KNOWLEDGE**

Underutilizing people's talents, skills, and knowledge.



### **TRANSPORTATION**

Unnecessary movements of products and materials.



### **INVENTORY**

Excess products and materials not being processed.



### **MOTION**

Unnecessary movements by people (e.g. walking).



### **EXTRA PROCESSING**

More work or higher quality than is required by the customer.